



Defence Health Limited
(ABN 80 008 629 481 AFSL 313890)

Financial Statements
for the year ended 30 June 2022

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Registered Office and Principal Place of Business

Level 7 380 St Kilda Road
Melbourne VICTORIA 3004

Directors' Report

Defence Health Limited ("Defence Health" or the "Company") is a company limited by guarantee, incorporated and domiciled in Australia. The Company reports to members and has obligations to the Australian Prudential Regulation Authority (APRA), which regulates and monitors the private health insurance industry and to the Australian Securities and Investments Commission which regulates its corporate and financial services obligations. The Company's subsidiary, Defence Health Foundation Pty Ltd, is the trustee of Defence Health Foundation. Collectively, the Company and subsidiary are referred to as the "Group".

Members

The Members of Defence Health are the Directors, and the officeholders of the Chief of Army and the Chief of Air Force.

Defence Health Limited has one class of Member and each Member is entitled to one vote on matters determined by Members' votes. If the Company is wound up, each person who is a Member at the time or who was a Member within the preceding year is liable to contribute up to one hundred dollars as necessary to meet the debts and liabilities of the Company. The total amount which Members are liable to contribute collectively is one thousand dollars.

Directors

The nine non-executive Directors and one associate Director who held office during the financial year are as follows. The interests of the Directors shown below are as at 30th June 2022:

Mr Alan Ian Beckett

BEC FCA, GAICD

Appointed to the Board in January 2006. Current term expires at the Annual General Meeting to be held in 2023. Mr Beckett was appointed as the Chair of the Board in November 2019 and is a member of the Nomination and Remuneration Committee. Mr Beckett is a Chairman of Meat and Livestock Australia Ltd, a Director of Westbourne Capital Pty Ltd and Westbourne Credit Management Ltd, Director of Integrity Systems Company Ltd and a Director of MLA Donor Company Ltd. He is also an ex-partner of Ernst and Young.

Mr Robin Buick Orr Burns

FAICD

Appointed to the Board in October 2018. Current term expires at the Annual General Meeting to be held in 2022. Mr Burns was elected the Deputy Chair of the Board in June 2022. Mr Burns was the Chair of the Risk and Audit Committees and a member of the Investment Committees for the entire year. Mr Burns was a Director of Indue Ltd and a Director of 8IP Emerging Companies Ltd for part of the year and was a Director of BT Funds Management Ltd, BT Funds Management No 2 Ltd and Westpac Securities Administration Ltd and a member of the External Compliance Committee of PIMCO Australia Management Ltd for the entire year.

COL Anthony Gerard Hambleton AM

GAICD

Appointed to the Board in February 2014. Current term expires at the end of the Annual General Meeting to be held in 2023. COL Hambleton's term has been approved for extension by the Chief of Army for an additional 2 years until the Annual General Meeting in 2023. COL Hambleton was the Chair of the Nomination and Remuneration Committee for the entire year. COL Hambleton was a Director and was appointed Chair of Defence Health Foundation Pty Ltd in November 2019. COL Hambleton is a member of the Army Standby Reserve and the appointed Director of Chief of Army.

GPCAPT Susan Stothart CSC

BBus, Mmgmt, M Def Stud, Grad Dip Applied Finance, GAICD

Appointed to the Board in November 2016. Current term expires at the Annual General Meeting to be held in 2024. GPCAPT Stothart was a member of the Risk, Audit and Nomination and Remuneration Committees for the entire year. GPCAPT Stothart is a member of the RAAF active reserve and is the appointed Director of Chief of Air Force.

Ms Alice Joan Morrice Williams
BComm FCPA FAICD CFA ISFA AIF

Appointed to the Board in February 2010. Ms Williams term expired at the Annual General Meeting held in 2021. Ms Williams was Chair of the Investment Committee until the Annual General Meeting in 2021. Ms Williams was a Director of Equity Trustees Limited, Cooper Energy Ltd, Foreign Investment Review Board, Vocus Group Ltd, Pro Medicus Limited and a Member of the Felton Bequest Committee for part of the year, and Director of Djerriwarrah Investments Ltd, Mercer investments (Australia) Ltd, and Tobacco Free Portfolios for the entire year.

Ms Carolyn Ireland
MBA (Executive), CA, GAICD

Appointed to the Board in October 2018. Current term expires at the Annual General Meeting to be held in 2022. Ms Ireland was a member of the Investment Committee for the entire year. Ms Ireland was the Chair of the Investment Committee from the Annual General Meeting in 2021. Ms Ireland was a Director of International Women's Development Agency and Xavier College Foundation for the entire year and for part of the year was a Director and Chair of the Finance Committee, Melbourne Archdiocese Catholic Schools Ltd.

Ms Rebecca Davies AO
LLB (Hons), Bec, FAICD

Appointed to the Board in November 2019. Current term expires at the Annual General Meeting to be held in 2023. Ms Davies was a member of the Nomination and Remuneration, Risk and Audit Committees for the entire year. Ms Davies was also a Director of Catholic Healthcare Ltd, Transparency International Australia, The Actuator Operations Ltd, Lifehouse Australia, and Member Advisory Committee, UNSW Centre for Big Data in Health and a Member of the Targeted Translational Research 'Board' – a program funded by the Medical Research Future Fund for the entire year. Ms Davies also held the following positions for part of the year, Member Audit and Risk Committee of the Professional Services Review (part of the Department of Health), Nominee Trustee for the The University of Notre Dame Australia and Director National Heart Foundation of Australia.

Ms Shelly Park

Appointed to the Board on 4 November 2020. Ms Park chose to retire from the Board on 31 March 2022. Ms Park was appointed a member of the Risk and Audit Committees in February 2021. Ms Park is also a Director of Australian Red Cross Lifeblood and Emerge Women & Children Support Network and an Executive Member of Alliance Blood Operators. For part of the year, Ms Park was the Immediate Past Chair of the Asia Pacific Blood Network.

COL Michelle Mason

The Board appointed an Associate Director, COL Mason on 28 October 2021. COL Mason's term is set to expire in October 2022. COL Mason is a full-time serving member of the Australian Army and a Director of Hughes Primary School Board.

Mr Matthew Walsh

The Board appointed Mr Walsh at the 2021 Annual General meeting. Mr Walsh's term will expire at 2025 Annual General Meeting. Mr Walsh is a Director of Matt Walsh Consulting Pty Ltd, and provides strategic advice to Boards and Executives. Mr Walsh's past roles include: Director and CEO, Australian Unity Health Limited; Director, Australian Unity Bank Limited and Director, Lifeplan Australia Friendly Society Limited; Director, Australian Health Service Alliance; Group Executive and Chief Executive Officer, Australian Unity – Retail; Chief Executive, Lifeplan Funds Management; Chair, Strategic Advisory Board of Adelaide University's International Centre for Financial Services, and Management Consultant, Price Waterhouse.

The Directors named above held office during the entire of the financial year, with the exception of Mr Matthew Walsh, Ms Shelly Park and Ms Alice Williams.

Company Secretary

Mr Andrew Guerin LLB, BEc, FGIA was appointed Company Secretary in September 2005. Mr Guerin was also the Company Secretary of Defence Health Foundation Pty Ltd.

Directors' meetings

The number of Board and Committee meetings held during the financial year and attendance by each Director are shown below.

| | Board of Directors' Meetings | | Investment Committee Meetings | | Risk Committee Meetings | | Audit Committee Meetings | | Nomination and Remuneration Committee Meetings | |
|----------------|------------------------------|----------|-------------------------------|----------|-------------------------|----------|--------------------------|----------|------------------------------------------------|----------|
| Chair | A I Beckett | | A J M Williams / C Ireland | | R Burns | | R Burns | | A Hambleton | |
| Meetings held | 11 | | 7 | | 5 | | 4 | | 3 | |
| | Held | Attended | Held | Attended | Held | Attended | Held | Attended | Held | Attended |
| A I Beckett | 11 | 11 | | | | | | | 3 | 3 |
| R Davies | 11 | 11 | | | 5 | 5 | 4 | 4 | 3 | 3 |
| A Hambleton | 11 | 11 | | | | | | | 3 | 3 |
| M Walsh | 5 | 5 | 6 | 6 | 1 | 1 | 1 | 1 | | |
| S Stothart | 11 | 11 | | | 5 | 5 | 4 | 4 | 3 | 3 |
| A J M Williams | 6 | 5 | 1 | 1 | | | | | | |
| R Burns | 11 | 11 | 7 | 7 | 5 | 5 | 4 | 4 | | |
| C Ireland | 11 | 11 | 7 | 7 | | | | | | |
| S Park | 8 | 7 | | | 3 | 3 | 3 | 3 | | |

Principal activities

The principal activities of Defence Health during the financial year were:

- to operate a registered health benefits fund in accordance with the *Private Health Insurance Act 2007*; and
- to provide health insurance and complementary products to members and families of the Australian Defence Force (ADF) and the wider Defence community.

The Company reinstated its travel insurance product this year as international borders reopened. There were no other significant changes in the nature of the Company's activities during the financial year.

Objectives of the Company

The core purpose is to support members of the ADF and the wider Defence community to protect their health. The Company's vision is to be the preferred and trusted health partner of the Defence community. To achieve this vision the company seeks to:

- Be the health insurer of choice for the ADF and ex-serving community.
- Strengthen its PHI business.
- Deliver strategic growth.

Achievement of goals

- The Company will offer differentiated products, propositions and programs tailored to our specific market segments.
- The Company will maintain a strong and sustainable PHI portfolio.
- The Company will extend its scope of business to further embed itself in the Defence community.

The Company regularly measures, monitors and addresses its performance towards its strategic goals by:

- its market share, and the level of member advocacy in designated target segments;
- the financial performance of its PHI business;
- and its pipeline of strategic growth opportunities

Review of operations

Defence Health recorded a surplus of \$8.7 million in the 12 months to 30 June 2022, a decrease of \$26.5 million on the prior year. This decrease was predominantly driven by the investment losses of \$10.0 million (2021: \$31.4 million gain) stemming from market volatility. The total return on the investment portfolio was negative 1.8% (2021: positive 6.2%).

COVID-19 has had an impact on members being able to utilise benefits. Our intention is to return all COVID related claims savings to our members through a combination of deferrals of premium rate rises and via a proposed member give-back program. To date, Defence Health has returned approximately \$25m to members via a combination of the COVID member support program and the deferral of the 2020 & 2022 premium rate rises. Defence Health has also committed to providing a further giveback to members during the FY23 year.

During the year the number of health insurance policies decreased by 1.1% due to the managed transition of dependent policies from stand-alone back into family cover and excluding this factor the number of policies increased by 1.7%. Defence Health has 144,724 policies at 30 June 2022. During the year, premium revenue increased by 5.3% to \$651.2 million and net benefits expenses increased by 1.5% to \$562.6 million.

Total management expenses of \$67.7 million were contained at 10.3% of premium income (2021: 9.1%). The increase compared to prior year management expenses is due to ongoing investment in a new core IT platform that will benefit members in the future. It is expected this expense ratio will decrease in future years.

Defence Health acknowledges the complexities of the various headwinds and the potential impact on the future outlook.

Dividends

As a company limited by guarantee, Defence Health is prohibited by its constitution from paying dividends.

Significant changes in the state of affairs

There were no significant changes in the state of affairs of the Company.

Subsequent events

There has not been any matter or circumstance occurring subsequent to the end of financial year that has significantly affected, or may significantly affect, the operations of the Group.

Environmental regulation

The Company's operations are not materially exposed to any environmental regulations.

Directors' benefits

Directors' fees are disclosed in Note 21 and related party transactions disclosed in Note 20 to the Financial Statements. No Director received any benefit as a result of a contract made by the Company with the Director, or with a firm associated with the Director or in which the Director has a substantial financial interest.

Indemnification of Directors and Officers

The Company has paid premiums to indemnify each of the Directors and executive officers against any liability, claim, expense or cost which may arise as a result of work performed in their respective capacities, to the extent permitted by law.

Auditor's independence declaration

The auditor's independence declaration is included on page 6.

Rounding of amounts

The Company is a company of the kind referred to in *ASIC Corporations (Rounding in Financials/Directors' Reports) Instrument 2016/191*, dated 24 March 2016, and in accordance with the Class Order amounts in the Directors' Report and the Financial Report are rounded to the nearest thousand dollars, unless otherwise indicated.



.....
Mr Robin Buick Orr Burns
Director

19 September 2022



.....
Mr Alan Ian Beckett
Director

19 September 2022

19 September 2022

The Board of Directors
Defence Health Limited
380 St Kilda Road
MELBOURNE VIC 3004

Dear Board Members

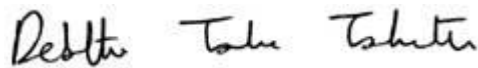
Auditor's Independence Declaration to Defence Health Limited

In accordance with section 307C of the Corporations Act 2001, I am pleased to provide the following declaration of independence to the directors of Defence Health Limited.

As lead audit partner for the audit of the financial report of Defence Health Limited for the year ended 30 June 2022, I declare that to the best of my knowledge and belief, there have been no contraventions of:

- (i) the auditor independence requirements of the Corporations Act 2001 in relation to the audit; and
- (ii) any applicable code of professional conduct in relation to the audit.

Yours faithfully



DELOITTE TOUCHE TOHMATSU



Neil Brown
Partner
Chartered Accountants

Consolidated income statement and other comprehensive income

for the financial year ended 30 June 2022

| | Notes | 2022 \$'000 | 2021 \$'000 |
|-------------------------------------------------------|-------|----------------|----------------|
| Premium revenue | 4 | 651,240 | 618,480 |
| Direct benefits expense | 5 | (531,231) | (520,320) |
| Risk Equalisation Trust Fund expense | | (26,256) | (29,358) |
| State ambulance levies | | (5,125) | (4,659) |
| Net benefits expense | | (562,612) | (554,337) |
| Unexpired risk reserve | 5 | (2,497) | (4,111) |
| Underwriting result | | 86,131 | 60,032 |
| Employee expenses | 5 | (34,086) | (27,492) |
| Marketing expenses | | (2,089) | (1,689) |
| IT and computing expenses | | (16,995) | (17,265) |
| Transaction processing costs | | (1,919) | (1,915) |
| Professional fees | | (7,683) | (2,682) |
| Depreciation and amortisation expenses | 5 | (1,957) | (2,061) |
| Occupancy expenses | | (489) | (466) |
| Industry subscriptions | | (1,269) | (1,006) |
| Agency legal costs | | (323) | (315) |
| Interest expense | 13 | (159) | (111) |
| Other management expenses | | (758) | (1,277) |
| Total expenses | | (67,727) | (56,279) |
| Underwriting result after operating expenses | | 18,404 | 3,753 |
| Investment income | 4 | (9,994) | 31,418 |
| Other revenues | 4 | 276 | 5,089 |
| Other expenses | 5 | - | (5,065) |
| Surplus/(deficit) for the year | | 8,686 | 35,195 |
| Other comprehensive income | | - | - |
| Total comprehensive income/(loss) for the year | | 8,686 | 35,195 |

This consolidated income statement and other comprehensive income should be read in conjunction with the accompanying notes.

Consolidated statement of financial position as at 30 June 2022

| | Notes | 2022 \$'000 | 2021 \$'000 |
|--------------------------------------|-------|----------------|----------------|
| Current assets | | | |
| Cash and cash equivalents | 6 | 58,986 | 24,694 |
| Trade and other receivables | 7(a) | 18,969 | 16,563 |
| Contract assets | 7(b) | 669 | 779 |
| Financial assets | 8 | 544,367 | 525,715 |
| Total current assets | | 622,991 | 567,751 |
| Non-current assets | | | |
| Contract assets | 7(b) | 1,937 | 2,606 |
| Property, plant and equipment | 9(a) | 724 | 684 |
| Intangible assets | 9(b) | 39 | 50 |
| Right of use asset | 9(c) | 8,715 | 9,759 |
| Total non-current assets | | 11,415 | 13,099 |
| Total assets | | 634,406 | 580,850 |
| Current liabilities | | | |
| Trade and other payables | 10 | 63,727 | 65,769 |
| Lease Liability | 13 | 1,157 | 1,080 |
| Claims liabilities | 11 | 160,731 | 114,689 |
| Provisions | 12(a) | 18,241 | 15,820 |
| Total current liabilities | | 243,856 | 197,358 |
| Non-current liabilities | | | |
| Lease Liability | 13 | 6,251 | 7,321 |
| Provisions | 12(b) | 2,603 | 3,161 |
| Total non-current liabilities | | 8,854 | 10,482 |
| Total liabilities | | 252,710 | 207,840 |
| Net assets | | 381,696 | 373,010 |
| Equity | | | |
| Contributed equity | 14 | 43,346 | 43,346 |
| Retained earnings | 15 | 338,350 | 329,664 |
| Total equity | | 381,696 | 373,010 |

This consolidated statement of financial position should be read in conjunction with the accompanying notes.

Consolidated statement of changes in equity for the financial year ended 30 June 2022

| | Contributed Equity | Retained Earnings | Total Equity |
|-----------------------------------------|--------------------|-------------------|----------------|
| | Note 14 | Note 15 | |
| | \$'000 | \$'000 | \$'000 |
| Balance at 30 June 2020 | 43,346 | 294,469 | 337,815 |
| Total comprehensive income for the year | - | 35,195 | 35,195 |
| Balance at 30 June 2021 | 43,346 | 329,664 | 373,010 |
| Total comprehensive income for the year | - | 8,686 | 8,686 |
| Balance at 30 June 2022 | 43,346 | 338,350 | 381,696 |

This consolidated statement of changes in equity should be read in conjunction with the accompanying notes.

Consolidated statement of cash flows for the financial year ended 30 June 2022

| | Notes | 2022 \$'000 | 2021 \$'000 |
|-------------------------------------------------------------------|-----------|-----------------|-----------------|
| Cash flows from operating activities | | | |
| Premium receipts | | 649,768 | 621,575 |
| Benefits paid to and on behalf of fund members | | (484,777) | (494,155) |
| Government and other levies paid | | (5,100) | (4,641) |
| Payments to Risk Equalisation Trust Fund | | (27,185) | (27,313) |
| Payments to suppliers and employees | | (67,597) | (48,418) |
| Commission received | | 1,054 | 899 |
| Net cash from operating activities | 16 | 66,163 | 47,947 |
| Cash flows from investing activities | | | |
| Purchase of investment securities | | (398,514) | (455,734) |
| Proceeds on sale of investment securities | | 352,035 | 360,352 |
| Interest and dividends received | | 16,704 | 11,125 |
| Purchase of property, plant and equipment | | (536) | (1,647) |
| Purchase of right of use asset | | (409) | - |
| Repayment of lease liability | | (992) | (689) |
| Interest paid on lease liability | | (159) | (111) |
| Net cash used in investing activities | | (31,871) | (86,704) |
| Net increase/ (decrease) in cash and cash equivalents | | 34,292 | (38,757) |
| Cash and cash equivalents at the beginning of the financial year | | 24,694 | 63,451 |
| Cash and cash equivalents at the end of the financial year | 6 | 58,986 | 24,694 |

This consolidated statement of cash flows should be read in conjunction with the accompanying notes.

Note 1 – Summary of significant accounting policies

Defence Health Limited (referred to as “Defence Health” or the “Company”) is a company limited by guarantee, incorporated and domiciled in Australia. The Company and its subsidiary, the Defence Health Foundation Pty Ltd, together are referred to as the “Group”. The paid up capital of Defence Health Foundation Pty Ltd is one dollar. Defence Health Foundation Pty Ltd is the trustee of Defence Health Foundation. The Company is a not-for-profit entity. The address of its registered office and principal place of business is Level 7, 380 St Kilda Road Melbourne Victoria 3004.

1.1 Statement of compliance

The general purpose financial statements of the Company for the year ended 30 June 2022 have been prepared in accordance with the *Corporations Act 2001*, Australian Accounting Standards and Interpretations, International Financial Reporting Standards and comply with other requirements of law.

The financial statements were authorised for issue in accordance with a resolution of the Directors on 19 September 2022.

1.2 Basis of preparation

The general-purpose financial statements have been prepared:

- on a historical cost basis, except for financial instruments which are measured at fair value; and
- presented in Australian dollars and rounded to the nearest thousand dollars.

1.3 Key judgements and estimates

The preparation of the financial statements requires management to make judgements, estimates and assumptions in applying the Company’s accounting policies which are disclosed in note 2.

1.4 Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company (its subsidiaries). Control is achieved where the Company has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

The results of subsidiaries acquired or disposed of during the year are included in the consolidated statement of comprehensive income from the effective date of acquisition and up to the effective date of disposal, as appropriate.

Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with those used by other members of the Group.

All intra-group transactions, balances, income and expenses are eliminated in full on consolidation.

Subsidiaries of Defence Health are not material as they comprise only one subsidiary (Defence Health Foundation Pty Ltd, 100% owned). In accordance with Board’s agreed strategy, during 2021-22 there was a decision to cease and wind down the state of affairs of Defence Health Foundation Pty Ltd. All remaining liabilities and grant commitments were paid out in line with the conditions of those grants. The balance sheet for the financial year ending 2022 has a zero balance. Accordingly, no separate disclosures of parent entity financial information have been included in the financial statements.

1.5 Revenue recognition

Revenue is recognised for the major income streams as follows:

- (i) Premium revenue consists of contributions from policyholders, inclusive of the government rebate. This is recognised in the income statement when it has been earned evenly over the period of contract commencing from the attachment date. The earning of premium approximates the pattern of the incidence of risk expected over the term of the contract period. The proportion of premiums not earned at the reporting date is recognised as an unearned premium liability.

1.5 Revenue recognition (cont'd)

- (ii) Dividend and interest revenue from investments is recognised when the right to receive income is established. Interest revenue is accrued on a time basis, by reference to the principal outstanding and the effective interest rate applicable, through the expected life of the financial asset to that asset's net carrying amount.
- (iii) Other revenue includes Life, Travel and Accident insurance commissions.

Under AASB 15, revenue is measured based on the consideration to which the Company expects to be entitled in a contract with a customer (net of refunds) and excludes amounts collected on behalf of third parties. The Company typically satisfies its performance obligations at a point in time, and recognises revenue as and when the life, travel and accident insurance products are sold and the Company transfers control of the good to a customer.

Variable consideration

The Company applies judgement in estimating the related variable consideration, which is measured on a best estimate basis using the 'expected value' method, and which is recognised to the extent that a significant reversal will not occur (a constraint).

In making the estimate, the Company uses historical, current and forecast information that is reasonably available to it.

A higher constraint is applied when the results underlying these arrangements are highly susceptible to factors outside the Company's influence or when the Company's experience has limited predictive value.

Estimates of the variable consideration are assessed at the end of each reporting period to determine whether they need to be revised. The estimated commission is recognised as a contract asset and is reclassified to trade and other receivables when the underlying insurance premiums are determined.

The company has used the following assumptions:

- Lapse rates – use of a combination of historical and current data to forecast
- Commission rates – assumption that there is an increase based on inflation
- Discount rate used – risk free rate based on inflation plus risk margin

1.6 Receivables

Unclosed business premiums – earned (contributions in arrears) represent amounts owing by policyholders in relation to health insurance policies. Contributions in arrears are recognised when they become receivable. After 63 days the policy is cancelled.

Health insurance rebates receivable represents the amount claimed by the Company from the Government for members' entitlement to the Private Health Insurance Rebate.

Other receivables include prepaid expenses, commissions for life, travel and accident insurances, and other amounts due at the balance sheet date. These amounts are usually received within 90 days.

1.7 Property, plant and equipment

Property, plant and equipment is stated at historical cost less accumulated depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

The gain or loss arising on the disposal of property, plant and equipment is determined as the difference between net proceeds and the carrying amount of the asset, at the time of disposal.

Depreciation and amortisation are calculated on a straight-line basis to write off the net cost or revalued amount of each item of property, plant and equipment over its expected useful life. Estimates of remaining useful lives are made on an annual basis for all assets. The expected useful lives are as follows:

| | |
|-------------------------------|-------------|
| Office equipment and fittings | 5 years |
| Motor vehicles | 5 years |
| Computer equipment | 2 - 5 years |

1.8 Intangible assets

Intangible assets with finite lives are carried at cost less accumulated amortisation and impairment losses. Amortisation is recognised on a straight-line basis over their estimated useful lives. The expected useful lives are as follows:

| | |
|-----------|----------|
| Licenses | 5 years |
| Trademark | 10 years |

1.9 Leases

Defence Health recognises a right-of-use asset and lease liability at the lease commencement date. The right-of-use asset is initially measured at cost of the lease less any provision for make good on the property. This right-of-use asset is then depreciated using the straight-line method from the commencement date to the end of the lease term.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or the groups incremental borrowing rate.

Defence Health has elected to not recognise right-of-use assets and lease liabilities for short term leases of office space that have a lease term of 12 months or less. These are recognised as an expense as they are paid.

1.10 Payables

These amounts represent liabilities for goods and services provided to the Company prior to the end of the financial year and which are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

1.11 Maintenance and repairs

Maintenance, repair costs and minor renewals are recognised as expenses as incurred.

1.12 Employee benefits

Wages, salaries and bonuses

A liability is recognised for employee benefits being wages and salaries, bonuses, annual leave and long service leave up to the balance sheet date.

Superannuation

The Group makes contributions to superannuation funds for the benefit of employees at a rate of 10.0% of each employee's salary in accordance with statutory requirements. The rate of contributions to employee superannuation funds changed to 10.5% on 1 July 2022.

Annual leave and long service leave

Provisions are made for employee annual and long service leave, based on the present value of estimated future payments and service records up to the balance sheet date. Expected future payments are discounted by rates attached to corporate bonds at the balance sheet date, which most closely match the terms to maturity of the related liabilities.

In determining the liability for employee benefits, consideration has been given to future increases in wage and salary rates, together with the Group's experience with staff departures. Related on-costs have also been included in the liability.

1.13 Cash and cash equivalents

Cash and cash equivalents include cash on hand, and deposits at call which are readily convertible to cash, subject to an insignificant risk of changes in value.

1.14 Income tax

The Company is a not-for-profit entity. Its Constitution prohibits it from paying dividends and returning capital to its members. Accordingly, the Company is exempt from income tax.

1.15 Goods and Services Tax

Revenue, expenses and assets are recognised net of the goods and services tax (GST), except where GST on a purchase is not recoverable from the Australian Taxation Office (ATO). In such a case, the GST is recognised as part of the expense. Receivables and payables are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the ATO is included as a current asset or liability in the statement of financial position. Cash flows are reported on a gross basis in the statement of cash flows. The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows.

1.16 Provision for Risk Equalisation

Under the provisions of the *Private Health Insurance Act 2007*, all eligible registered health insurers must participate in the Risk Equalisation Trust Fund.

The amounts payable to and receivable from the Risk Equalisation Trust Fund are determined by Australian Prudential Regulation Authority (APRA) after the end of each quarter. Estimated provisions are recognised on an accruals basis.

1.17 Investments and other financial assets

The Company manages its investment portfolio to ensure adequate liquidity exists to match future health insurance liabilities, also having regard to operational cash flows. Investments comprise assets backing insurance liabilities.

All financial assets are recognised and derecognised on trade date where the purchase or sale of a financial asset is under a contract whose terms require delivery of the financial asset within the timeframe established by the market concerned, and are initially measured at fair value, plus transaction costs, except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value.

The classification of financial assets depends on the nature and purpose of the financial asset and is determined at the time of the initial recognition. Financial assets are classified into the following specified categories:

Financial assets at fair value through profit or loss (held for trading)

Financial assets are classified as financial assets at fair value through the statement of profit or loss where the financial asset:

- (i) has been acquired principally for the purpose of selling in the near future;
- (ii) is part of an identified portfolio of financial instruments that the Company manages together and has a recent actual pattern of short-term profit-taking; or
- (iii) is a derivative that is not designated and effective as a hedging instrument.

Net gains or losses recognised in the statement of profit or loss incorporates any dividend or interest earned on the financial assets. Fair value is determined in the manner described in note 17(f).

Held-to-maturity investments

This type of investment has fixed or determinable payments and fixed maturity dates (where the group has the positive intent and ability to hold to maturity). Held-to-maturity investments are recorded at amortised cost using the effective interest method less impairment, with revenue recognised on an effective yield basis.

Available-for-sale financial assets

This includes fixed income and equity trusts that are not traded in an active market; are stated at fair value; and are highly liquid. Gains and losses arising from changes in fair value are recognised through other comprehensive income.

1.17 Investments and other financial assets (cont'd)

Loans and receivables

Fixed or determinable payments that are not quoted in an active market are classified as loans and receivables. They are measured at amortised cost using the effective interest method less impairment.

Impairment of financial assets

Financial assets, other than those at fair value, are assessed for indicators of impairment at each balance sheet date. Financial assets are impaired where there is objective evidence that as a result of one or more events that occurred after the initial recognition of the financial asset the estimated future cash flows of the investment have been impaired.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets, with the exception of trade receivables, where the carrying amount is reduced through the use of an allowance account. When a trade receivable is considered uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited against the allowance account. Changes in the carrying amount of the allowance account are recognised in the statement of profit or loss.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed through the statement of profit or loss to the extent the carrying amount of the investment at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised.

Impairment of other tangible and intangible assets

The carrying amounts of tangible and intangible assets are reviewed for impairment at balance sheet date. If there is an indication of impairment, the recoverable amount is estimated.

Recoverable amount is the higher of fair value less costs to sell and value in use. If the recoverable amount is estimated to be less than the carrying amount, the impaired asset is written down to the recoverable amount. An impairment loss is recognised in the statement of profit or loss immediately.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, less what the amortised value would have been. A reversal of an impairment loss is recognised in the statement of profit or loss immediately.

1.18 Assets backing insurance liabilities

Financial assets held by the Company have been determined to be assets backing insurance liabilities and are designated as "at fair value through profit or loss". Fair value is based on independent valuation for all assets for which a secondary market exists. Cash at bank and deposit products are valued at cost. All related realised and unrealised gains or losses are included in investment income. Interest earned or dividends received are included in interest and dividend income respectively.

1.19 Product classification

'Insurance contract' means a contract under which one party (the insurer) accepts significant risk from another party (the policyholder) by agreeing to compensate the policyholder if a specified uncertain future event (the insured event) adversely affects the policyholder.

Once classified as such, it remains an insurance contract for the remainder of its life, even if the insurance risk reduces significantly during this period.

1.20 Insurance contract liabilities

Health insurance outstanding claims liabilities

Health insurance outstanding claims liabilities are measured as the central estimate of the present value of expected future payments against claims incurred but not settled at the balance sheet date, whether reported or not, together with related claims handling costs and an additional risk margin to allow for the inherent uncertainty in the central estimate.

Claims handling costs include internal and external costs incurred in the negotiation and settlement of claims. Internal costs include all direct expenses of the claims department and any part of the general administrative costs directly attributable to the claims function.

1.20 Insurance contract liabilities (cont'd)

Outstanding claims liabilities are generally fully settled within one year and are substantially settled within three months of the insurable event. Therefore, the effective discount rate is zero.

Due to the deferral of elective surgeries from the effects of the COVID-19 pandemic, potential claims that may have arisen have been included as a deferred claims liability. This provision is in-line with APRA recommendations and guidance from ASIC which recommended the Company review forecasts prior to the pandemic and forecasts after the pandemic to see what claims had potentially been deferred due to the impact of the pandemic.

A member giveback provision, relating to the return of permanent COVID-19 savings to members has been recognised. This provision has been recognised within the direct benefits expense in the consolidated income statement and other comprehensive income and is expected to be utilised with a one-time cash payment to eligible members within the next 12 months. This provision is in-line with industry guidance and has been calculated to include benefits from procedures that were not performed and are not expected to be performed later, less any amounts already returned to members.

Provision for unearned premium and unexpired risks

The proportion of written premiums attributable to subsequent periods is deferred as unearned premium. The change in the provision for unearned premium is taken to the statement of profit or loss in the order that revenue is recognised over the period of risk. Further provisions are made to cover claims under unexpired insurance contracts which may exceed the unearned premiums and the premiums due in respect of these contracts.

The adequacy of the unearned premium liability in respect of each class of business is assessed by considering current estimates of all expected future cash flows relating to future claims covered by current insurance contracts.

If the present value of the expected cash flows relating to future claims, plus the additional risk margin, exceeds the unearned premium liability (less related intangible assets and related deferred acquisition costs) then the unearned premium liability is deemed to be deficient.

The entire deficiency is recognised in the statement of profit or loss and other comprehensive income and recorded in the statement of financial position as an unexpired risk liability.

1.21 Software-as-a-Service (SaaS) arrangements

SaaS arrangements are service contracts providing the Group with the right to access the cloud provider's application software over the contract period. Costs incurred to configure or customise, and the ongoing fees to obtain access to the cloud provider's application software, are recognised as operating expenses when the services are received.

Some of these costs incurred can be for the development of software code that enhances or modifies, or creates additional capability to, existing on-premise systems and meets the definition of and recognition criteria for an intangible asset. These costs, if incurred, can be recognised as intangible software assets and amortised over the useful life of the software on a straight-line basis. The useful lives of these assets are reviewed at least at the end of each financial year, and any change accounted for prospectively as a change in accounting estimate. At this point the Group has no costs incurred like this.

1.22 Contract assets

Contract assets represent the Company's right to consideration in exchange for services rendered to customers or work completed but not invoiced at the reporting date or when that right is conditional on something other than the passage of time. The contract assets are transferred to receivables when invoicing occurs or when the rights are otherwise no longer conditional other than on the passage of time.

1.23 Costs of contract assets

The Company did not recognise assets relating to the cost of obtaining a contract or the cost incurred to fulfil a contract that are directly related to the contracts. This is provided that the performance obligations of the contract have already been satisfied.

1.24 Accounting standards issued but not yet effective

The Group has adopted all new and revised standards and interpretations effective during the year in the preparation of the financial statements. The adoption of these standards has not affected the amounts reported but has impacted the level of disclosure included in the notes to the financial statements.

At the date of authorisation of the financial report, the following Standards and Interpretations were in issue but not yet effective:

- AASB 9 'Financial Instruments' Effective for annual reporting periods beginning on or after 1 January 2018
On 2 July 2019 the AASB published ED 292 'Amendments to AASB 17 Insurance Contracts' that provided exemption from applying AASB 9 until 2023 for those companies whose activities are predominantly connected with insurance. The Company has taken advantage of this temporary exemption and will apply AASB 9 in the financial year ending 30 June 2024.
- AASB 17 'Insurance Contracts' Effective for annual reporting periods beginning on or after 1 January 2023.
Expected to be initially applied in financial year ending 30 June 2024.

AASB 9 Financial Instruments

The changes required for AASB 9 Financial Instruments requires the group to value financial instruments at fair value, which is currently being done. This is expected to have a minimal impact on the group and will likely be limited to disclosure notes.

AASB 17 Insurance Contracts

AASB 17 Insurance Contracts ('AASB 17' or 'the Standard') is a comprehensive new accounting standard for insurance and reinsurance contracts covering recognition, measurement, presentation and disclosure. The Australian Accounting Standards Board ('AASB') issued AASB 17 on 19 July 2017, following the issue of IFRS 17 Insurance Contracts (IFRS 17) by the International Accounting Standard Board ('IASB') on 18 May 2017. Various implementation matters were raised by stakeholders and the IASB considered these concerns and issued amendments to the Standard on 10 July 2020. This was followed by the issue of the amended AASB 17 on 27 July 2020. One of the changes to the Standard was an agreed effective date for periods beginning on or after 1 January 2023, with early adoption permitted. AASB 17 will replace the current AASB 4 Insurance Contracts ('AASB 4'), AASB 1023 General Insurance Contracts ('AASB 1023') and AASB 1038 Life Insurance Contracts ('AASB 1038'). The Company will adopt AASB 17 for the financial year ending 30 June 2024.

Measurement of insurance contracts

Measurement models

AASB 17 introduces a new 'general measurement model' ('GMM') for the recognition and measurement of insurance contracts.

However, AASB 17 permits the use of a simplified measurement model, the Premium Allocation Approach ('PAA'), in certain circumstances. This model is similar to current accounting under AASB 1023. The Company has completed a detailed impact assessment of AASB 17 and has determined that the Company will be eligible to apply the PAA for all its insurance contracts.

The Company has chosen to apply the PAA as set out in AASB 17.53(b), as all contracts issued by the Company have a coverage period of one year or less.

Acquisition costs under the PAA

For groups of contracts accounted for under the PAA and that have a coverage period of one year or less, AASB 17 provides an option to recognise any insurance acquisition costs as expenses when incurred. The Company does plan to apply this option and expense any acquisition costs as and when they become incurred.

1.24 Accounting standards issued but not yet effective (cont'd)

Risk adjustment

The measurement of insurance contract liabilities will include an explicit risk adjustment, reflecting the compensation that a Company requires for bearing non-financial risk. This replaces the risk margin currently required under AASB 1023. The risk adjustment includes the benefit of diversification to the extent this is included in the compensation the Company requires for bearing non-financial risk.

As AASB 17 does not prescribe a methodology for calculating the risk adjustment, the Company has determined that the percentile technique will likely be used in estimating the risk adjustment for liability for incurred claims (outstanding claims liability), whilst also likely to use the target margin for liability for remaining coverage (premium liability) and onerous contracts, as that is the level of risk the Company needs to take on insurance risk.

This is consistent with to how the Company currently calculates the risk margins, as it defines a probability of sufficiency based on uncertainty in past estimates.

As the above approach is well understood and the cost of capital approach isn't likely to be appropriate given the short tail nature of incurred claims within the private health insurance industry (PHI), it is appropriate that the Company adopt the above approach.

AASB 17 requires the disclosure of the confidence level that corresponds to the risk adjustment used in the measurement of insurance contract liabilities. Determination of the compensation the Company requires for bearing non-financial risk requires significant judgement and the industry interpretation of this requirement is still subject to change and therefore the financial impact cannot currently be reasonably estimated.

Discount Rates

AASB 17 requires estimates of future cash flows to be discounted to reflect the time value of money and financial risks related to those cash flows but does not prescribe a methodology for determining the discount rates used. However, as the Company has selected to apply the PAA method, the Company has elected to not discount future cash flows on premiums or outstanding claims as all cash flows are expected to be settled within one year of the amounts becoming due.

Onerous Contracts

AASB 17 requires the identification of 'groups' of onerous contracts and recognition of losses arising on these contracts. The Company is currently developing the methodology to be applied to identify and measuring onerous contract losses.

Onerous contract losses are required to be recognised in the Statement of Comprehensive Income on a gross basis when the expected fulfilment cash flows exceed the carrying value of the contract, or group of contracts.

Contracts under the PAA are assumed to not be onerous unless facts and circumstances indicate otherwise. The Company is developing criteria for identifying relevant facts and circumstances that indicate potential onerous contracts by leveraging existing management processes in place to deliver portfolio management, premium sufficiency and profitability analysis. This criteria also includes consideration of the management information provided to the Board of Directors and key management decision makers for planning and performance management purposes, the Financial Condition Report (FCR) prepared by the Appointed Actuary and the overarching pricing philosophy of the Company.

Given the judgemental nature of the measurement of onerous contract losses and evolving industry practice the Company is still determining the financial impact of the onerous contract requirements.

Transition

AASB 17 must be applied retrospectively unless impracticable, in which case the modified retrospective approach ('MRA') or the fair value approach ('FVA') may be applied.

Based on an assessment performed by the Company, it has determined that all portfolios will be valued applying the full retrospective application.

Presentation and disclosure

AASB 17 introduces several significant changes to the presentation of and disclosures in insurers' financial statements. These include the introduction of new line items into the Statement of Financial Position and Statement of Comprehensive Income.

Existing insurance line items on the Statement of Financial Position will be replaced and allocated to single line items representing portfolios of insurance contract assets, and separately liabilities. Insurance contract liabilities under AASB 17 include all cash flows that relate to the fulfillment of insurance contracts including direct costs (such as acquisition, claims settlement and policy administration and maintenance costs) and other costs that are attributable to the fulfilment of insurance contract (such as overheads costs). Insurance contract liabilities, and separately assets, include portfolios of direct insurance contracts issued and inward reinsurance contracts issued.

In the Statement of Comprehensive Income, gross earned premium will be replaced by insurance contract revenue reflecting the amount that the Company expects to receive for the services it has provided in the period (premium rebates). Claims incurred, including recoveries (risk equalisation scheme) and attributable operational expenses will be combined into a single line item for the insurance service expenses. The total of insurance contract revenue less the insurance service expense will represent the insurance service result.

Given the significant areas of judgement required to apply AASB 17 and the ongoing development of industry interpretation the financial impact of adopting AASB 17 cannot currently be reasonably estimated.

AASB 17 implementation progress

The Company performed an impact assessment which identified the key areas of expected change. Accounting policy decisions and application methodologies have been developed. Financial reporting systems currently in place already deliver on the requirements of AASB 17. The key areas of change are in our actuarial models and processes, and reporting and in our financial systems and reporting processes. Additional data requirements have been identified and changes to these systems has commenced.

Note 2 – Key judgements and estimates

The Company estimates certain assets and liabilities, the most material being the provision for outstanding claims liabilities.

The provision for outstanding claims (Note 11) is based on a central estimate of the present value of the expected future payments for claims incurred, with an additional risk margin to allow for the inherent uncertainty in the central estimate. Also included was a deferred claims provision due to the COVID-19 pandemic which saw elective surgery put on hold for a period of time and the member giveback provision.

As approximately 95% of claims are settled within three months of the reporting date, the expected future payments do not differ materially from the present value of those payments. Therefore, a discount rate of zero has been applied.

The expected future payments include amounts in relation to: reported and unpaid claims; claims incurred but not reported; claims incurred but not reported in their entirety; risk equalisation payments; and costs which the Company expects to incur in settling the incurred claims.

The expected payments to the Risk Equalisation Trust Fund are separately recognised in the financial statements.

The key judgements and estimates are the:

- (i) Central estimate which is the mean of all the possible values of expected future payments.
- (ii) Risk margins which reflect the variability of the underlying insurance risk, the reliability and volume of data available and the robustness of the valuation models.

The risk margin adopted by the Company for outstanding claims, on the advice of the Appointed Actuary, is 8.0% (2021: 8.0%) and determined to give at least a 75% probability of adequacy. The risk margin remains at 8.0% as no hindsight adjustment is being applied. This is consistent with the approach used in 2021.

The unexpired risk reserve in Note 12 was adopted on the advice of the Appointed Actuary and is determined with a risk margin of 3.3% (2021: 3.3%), and a 75% probability of adequacy.

- (iii) Deferred claims provision for COVID-19 has been calculated by reviewing forecasts prior to the pandemic and forecasts after the pandemic to see what claims had potentially been deferred due to the impact of the pandemic. The approach taken is in line with updated APRA guidance and takes account of claims experience seen both internally and across the industry throughout the COVID-19 pandemic. The provision has been determined to give at least a 90% probability of adequacy.
- (iv) The member giveback provision has been calculated to include benefits from procedures that were not performed and are not expected to be performed later, less any amounts already returned to members. The approach taken is in line with industry guidance and takes account of claims experience seen both internally and across the industry throughout the COVID-19 pandemic. The provision is expected to be utilised within the next 12 months with a one-time cash payment to eligible members.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised.

Note 3 – Insurance contracts; risk and risk management

An important part of the Company's overall risk management framework is the effective governance and management of the risks that impact the amount, timing and uncertainty of cash flows arising from insurance contracts. These risks include insurance risks, financial risks and other risks such as capital and regulatory risk.

a) Insurance risk, underwriting risks and risk selection and pricing

The *Private Health Insurance Act 2007* prohibits the Company from discriminating against an existing or prospective contributor on the basis of health, age, or claims history.

This 'community rating' principle means the Company cannot charge risk related premiums. However, the individual risks are absorbed within the total portfolio which presents a relatively consistent and predictable total risk.

Concentration risk

Due to community rating, the Company is exposed to a possible concentration of insured people who have a higher than average likelihood of requiring frequent or high cost health care. The concentration risk is managed by regularly predicting future expected claiming patterns and where a significant change is identified, making appropriate changes to the terms or the premium or both for all insurance policies where the risk exists. Past predictions are regularly measured against actual experience to gauge their effectiveness. The concentration risk is mitigated through the "high cost claims pool" administered by APRA, whereby high cost claims are partially funded by all insurers.

Claims management and claims provisioning risks

Note 2 explains how the Company determines the outstanding claims provision. Adequacy of the provision is also informed by the following controls:

- Regular review of payment patterns to ensure the timeliness of claims notification and payment remains within the assumed 12-month period.
- External quarterly reviews by the Appointed Actuary of the financial conditions of the Company with a formal Financial Conditions Report delivered to the Board annually.
- Reviews of forecasts to ensure the factors considered remain appropriate and effective.
- A deferred claims provision for the COVID-19 pandemic which was approved by the Appointed Actuary in line with APRA and ASIC regulations

b) Financial risks arising from insurance contracts

The Company is exposed to the risk of medical services inflation being greater than expected in relation to setting the contribution rates and schedule of benefits. This risk is substantially reduced through contracts between the Company and the majority of hospitals and medical practitioners which establish set charges for hospital and medical services.

c) Capital and regulatory risks

Prudential regulations designed to protect contributors require the Company to maintain adequate capital reserves. Regulations include solvency and capital adequacy requirements and continue to evolve in response to economic, political, demographic and industry developments. The Company works closely with the regulator (APRA) and monitors any developments that could impact the prudential management of the Company.

d) Sensitivities

The interval between the provision of an insured service and the presentation of a claim is generally less than one year. More than 95% of all claims are settled within 90 days. Once lodged and assessed, claims are generally subject to little variation.

Therefore, processed health insurance claims are not sensitive to inflation, interest rates or other time-value of money factors. Accordingly, no sensitivity analysis has been presented.

| Note 4 – Revenue | 2022 | 2021 |
|--------------------------------------------------------------------|----------------|----------------|
| | \$'000 | \$'000 |
| Continuing Operations | | |
| Premium revenue pursuant to a contract of private health insurance | 651,240 | 618,480 |
| Investment revenue | | |
| Interest revenue | | |
| Bank deposits | 127 | 102 |
| Term deposits | 1,116 | 1,773 |
| Interest bearing securities | 430 | 456 |
| | 1,673 | 2,331 |
| Dividends | | |
| Unlisted fixed income trusts | 2,884 | 3,133 |
| Unlisted equity trusts | 11,498 | 4,732 |
| Alternatives | 777 | 360 |
| | 15,159 | 8,225 |
| Realised gains/(losses) on disposal | | |
| Unlisted fixed income trusts | (1,588) | (373) |
| Unlisted equity trusts | (816) | (710) |
| | (2,404) | (1,083) |
| Realised foreign exchange gains/(losses) | | |
| Alternatives | (453) | - |
| | (453) | - |
| Unrealised gains/(losses) | | |
| Unlisted fixed income trusts | (7,422) | (565) |
| Unlisted equity trusts | (21,109) | 18,968 |
| Alternatives | 4,562 | 3,542 |
| | (23,969) | 21,945 |
| Total Investment Revenue | (9,994) | 31,418 |
| Other revenue | | |
| Life insurance revenue | 185 | 99 |
| Travel insurance revenue | 86 | (100) |
| Accident insurance revenue | 1 | 4 |
| Other revenue | 4 | 3 |
| Other revenue – lease derecognition | - | 5,083 |
| | 276 | 5,089 |
| | 641,522 | 654,987 |

Note 5 – Surplus for the year

| | 2022 \$'000 | 2021 \$'000 |
|----------------------------------------------------------------------------------------------------------|----------------|----------------|
| Surplus has been arrived at after charging the following expenses attributable to continuing operations: | | |
| Direct benefits expense | | |
| Benefits incurred this financial year | 486,020 | 508,780 |
| (Over)/under provision of prior year claims | (3,301) | (3,553) |
| COVID-19 provision (excl. claims handling expense and risk equalisation cost) | 6,479 | 14,209 |
| Member give-back provision | 42,043 | - |
| Risk margin | (10) | 884 |
| | 531,231 | 520,320 |
| Change in provision for unexpired risk reserve (Note 12) | 2,497 | 4,111 |
| Depreciation and amortisation of non-current assets | 1,957 | 2,061 |
| | 4,454 | 6,026 |
| Employee benefits | 31,425 | 25,587 |
| Post-employment benefits – Superannuation contributions | 2,661 | 1,905 |
| | 34,086 | 27,492 |
| Other Expenses - CDO Receivable Write Down | - | 1,100 |
| Other Expenses - Lease derecognition | - | 3,965 |
| Other Expenses | - | 5,065 |

Note 6 – Cash and cash equivalents

| | 2022 \$'000 | 2021 \$'000 |
|----------------------------------------|----------------|----------------|
| Cash at bank and on hand | 58,986 | 24,694 |
| Total cash and cash equivalents | 58,986 | 24,694 |

Note 7(a) – Trade and other receivables

| | 2022 \$'000 | 2021 \$'000 |
|---------------------------------------------------------------------------------|----------------|----------------|
| Current | | |
| Trade receivables | 17,689 | 15,364 |
| Unclosed business premiums - earned | 595 | 623 |
| Allowance for doubtful debts | (86) | (102) |
| Unclosed business premiums – unearned | 771 | 678 |
| Total trade and other receivables - current | 18,969 | 16,563 |
| Allowance for doubtful debts summary: | | |
| Balance at beginning of the year | 102 | 103 |
| (Decrease)/ increase in allowance recognised in the statement of profit or loss | (16) | (1) |
| Balance as at 30 June | 86 | 102 |

Note 7(b) – Contract Assets

| | 2022 \$'000 | 2021 \$'000 |
|--------------------------------------------|----------------|----------------|
| Current | | |
| Life Insurance Revenue | 669 | 779 |
| Total Contract Assets – current | 669 | 779 |
| Non-current | | |
| Life insurance Revenue | 1,937 | 2,606 |
| Total Contract Assets – non-current | 1,937 | 2,606 |

Note 8 – Financial assets

| | 2022 \$'000 | 2021 \$'000 |
|---------------------------------|----------------|----------------|
| Current | | |
| Term deposits | 243,396 | 238,312 |
| Interest bearing securities (i) | 19,845 | 20,006 |
| Units in fixed income trusts | 67,981 | 84,735 |
| Units in unlisted equity trusts | 144,453 | 140,521 |
| Alternatives | 68,692 | 42,141 |
| Total investments | 544,367 | 525,715 |

Investments held to maturity and carried at carried at fair value through profit or loss.

(i) The company has granted the lessor of the property a bank guarantee to support the lease obligations of \$0.9 million (2021: \$1.6 million)

Note 9(a) – Property, plant and equipment

| | Leasehold improvements \$'000 | Plant & equipment \$'000 | Total \$'000 |
|--------------------------------|-------------------------------------|--------------------------------|-----------------|
| Carrying amount | | | |
| Balance at 30 June 2020 | 235 | 798 | 1,033 |
| Additions | 36 | 383 | 419 |
| Disposals | (160) | (8) | (168) |
| Depreciation | (111) | (489) | (600) |
| Balance at 30 June 2021 | - | 684 | 684 |
| Additions | 23 | 512 | 535 |
| Disposals | - | - | - |
| Depreciation | (23) | (472) | (495) |
| Balance at 30 June 2022 | - | 724 | 724 |

Note 9(b) – Intangible assets

| | Licenses \$'000 | Trademarks \$'000 | Total \$'000 |
|--------------------------------|--------------------|----------------------|-----------------|
| Carrying amount | | | |
| Balance at 30 June 2020 | 54 | 7 | 61 |
| Additions | - | - | - |
| Disposals | - | - | - |
| Amortisation | (10) | (1) | (11) |
| Balance at 30 June 2021 | 44 | 6 | 50 |
| Additions | - | - | - |
| Disposals | - | - | - |
| Amortisation | (10) | (1) | (11) |
| Balance at 30 June 2022 | 34 | 5 | 39 |

Note 9(c) Right of use asset

| | Property \$'000 | Total \$'000 |
|--------------------------------|--------------------|-----------------|
| Balance at 30 June 2020 | 4,767 | 4,767 |
| Additions | 9,859 | 9,859 |
| Disposals | (3,966) | (3,966) |
| Depreciation | (901) | (901) |
| Balance at 30 June 2021 | 9,759 | 9,759 |
| Additions | 407 | 407 |
| Disposals | - | - |
| Depreciation | (1,451) | (1,451) |
| Balance at 30 June 2022 | 8,715 | 8,715 |

Note 10 – Trade and other payables

| | 2022 \$'000 | 2021 \$'000 |
|------------------------------------------|----------------|----------------|
| Current | | |
| Trade payables | 6,057 | 6,072 |
| Premiums in advance | 51,100 | 52,568 |
| Risk equalisation payable | 6,570 | 7,129 |
| Total trade and other payables – current | 63,727 | 65,769 |
| Total trade and other payables | 63,727 | 65,769 |

Note 11 – Claims liabilities

| | 2022 \$'000 | 2021 \$'000 |
|---------------------------------------------------------------------------------|----------------|----------------|
| Gross outstanding claims | 60,270 | 62,241 |
| Risk equalisation cost | 2,057 | 2,068 |
| Claims handling costs | 443 | 444 |
| Risk margin | 2,470 | 2,480 |
| Deferred Claims (COVID-19) | 53,448 | 47,456 |
| Member give-back provision | 42,043 | - |
| Gross outstanding claims liability | 160,731 | 114,689 |
| Changes in the gross outstanding claims liabilities can be analysed as follows: | | |
| Opening balance | 114,689 | 87,306 |
| Benefits incurred during the year | 486,020 | 508,780 |
| Benefits utilised during the year | (484,690) | (493,633) |
| Unused provision from prior year | (3,301) | (3,553) |
| Member give-back provision | 42,043 | - |
| Risk equalisation cost | (11) | 316 |
| Claims handling costs | (1) | 45 |
| Risk margin | (10) | 948 |
| Deferred claims (COVID-19) | 5,992 | 14,480 |
| Closing balance | 160,731 | 114,689 |

The risk margin of 8.0% (2021: 8.0%) has been estimated to equate to at least 75% probability of adequacy (2021: 75%) refer to Note 2.

Note 12 - Provisions

| | 2022 \$'000 | 2021 \$'000 |
|---------------------------------------|----------------|----------------|
| a) Current | | |
| Employee benefits | 817 | 986 |
| Unearned premium liability | 771 | 678 |
| Unexpired risk reserve | 16,653 | 14,156 |
| Total provisions – current | 18,241 | 15,820 |
| b) Non-current | | |
| Employee benefits | 2,603 | 3,161 |
| Total provisions – non-current | 2,603 | 3,161 |

Note 13 – Lease Liability

| | 2022 \$'000 | 2021 \$'000 |
|-------------------------------------------------------------------------------------|----------------|----------------|
| Maturity analysis – contractual undiscounted cash flows | | |
| Less than one year | 1,203 | 1,151 |
| One to five years | 6,144 | 6,563 |
| More than five years | 599 | 1,317 |
| Total undiscounted lease liability 30 June | 7,946 | 9,031 |
| Lease Liabilities included in the Statement of Financial Position at 30 June | | |
| Current | 1,157 | 1,080 |
| Non-current | 6,251 | 7,321 |
| Total lease liability | 7,408 | 8,401 |
| Amounts recognised in profit and loss | | |
| | 2022 \$'000 | 2021 \$'000 |
| Interest on lease liabilities | (159) | (111) |
| Expenses related to short term leases | - | - |
| Lease derecognition revenue | - | 5,083 |
| Lease derecognition expense | - | (3,965) |
| Amounts recognised in the statement of cash flows | | |
| Total cash outflow for leases | (1,151) | (800) |

Note 14 – Contributed equity

| | 2022 \$'000 | 2021 \$'000 |
|---------------------------|----------------|----------------|
| Contributed equity | 43,346 | 43,346 |

The contributed equity represents the accumulated surplus of the former Defence Health Benefits Society (DHBS) prior to the corporate restructure implemented in June 2001. The restructure resulted in the incorporation of DHBS into the Company in order to comply with changes to the legislation and regulations governing the operations of registered health benefit organisations.

The Directors and the Chief of Army and the Chief of Air Force were Members of the Company during the whole of the financial year and up to the date of this report. In the event of the Company being wound up, each Member is liable to contribute to the payment of the Company's debts and liabilities, such amount as may be required, up to \$100. The Members are not entitled to receive dividends or a return of capital. Any proceeds on the winding up of the Company must be transferred to an Australian institution or institutions having objects similar to the objects of the Company.

Note 15 – Reserves and retained earnings

| | 2022 \$'000 | 2021 \$'000 |
|-------------------------------------|----------------|----------------|
| Retained earnings | | |
| Opening balance at 1 July | 329,664 | 294,469 |
| Surplus for the year | 8,686 | 35,195 |
| Retained earnings at 30 June | 338,350 | 329,664 |

Note 16 – Notes to the statement of cash flows

| | 2022 \$'000 | 2021 \$'000 |
|-------------------------------------------------------------------------------------------------|----------------|----------------|
| Reconciliation of surplus for the period to net cash flows from operating activities | | |
| Net surplus for the year | 8,686 | 35,195 |
| Depreciation and amortisation expense | 1,957 | 831 |
| Unrealised (gain)/loss on revaluation of fair value through the profit or loss financial assets | 26,826 | (20,861) |
| Investment income | (16,830) | (10,556) |
| Interest paid on lease liability | 159 | 111 |
| Changes in operating assets and liabilities: | | |
| (Increase) / Decrease in trade and other receivables | (2,188) | (497) |
| Decrease in contract assets | 779 | 893 |
| Increase / (Decrease) in current provisions | 48,371 | 31,712 |
| Increase / (Decrease) in trade and other payables | (1,039) | 10,151 |
| Increase / (Decrease) non-current provisions | (558) | 968 |
| Net cash generated from operating activities | 66,163 | 47,947 |

Note 17 – Financial instruments

The Company's financial instruments comprise cash, term deposits, fixed income securities, fixed income unit trusts, domestic, global equity trusts and alternatives. These financial instruments are governed by the Company's investment policy approved by the Board.

The Company does not enter into or trade financial instruments, including derivatives, for speculative purposes. The use of financial derivatives is governed by the Company's policies approved by the Board, which provide written principles on the use of financial derivatives.

The Company's financial risk management policies and practices seek to minimise potential adverse effects of volatile financial markets. The investment portfolio is managed within pre-determined asset allocation limits and specific credit quality and liquidity requirements. The policy has been adopted by the Board of Directors and oversight of the policy is delegated to the Investment Committee.

Note 17 – Finance instruments (cont'd)

(a) Categories of financial instruments

| | 2022 \$'000 | 2021 \$'000 |
|---------------------------------|----------------|----------------|
| Financial assets | | |
| Cash assets | 58,986 | 24,694 |
| Term deposits | 243,396 | 238,312 |
| Interest bearing securities | 19,845 | 20,006 |
| Units in fixed income trusts | 67,981 | 84,735 |
| Units in unlisted equity trusts | 144,453 | 140,521 |
| Alternatives | 68,692 | 42,141 |
| Total financial assets | 603,353 | 550,409 |

(b) Capital risk management

The Directors manage capital to ensure the Company is a going concern while maximising returns within acceptable risk tolerances. The Solvency Standard requires that capital equals or exceeds the solvency reserve, demonstrating the ability to meet all liabilities if there was an orderly termination of the company.

The Capital Adequacy Standard ensures that capital equals or exceeds the capital adequacy reserve, which is an assessment of the financial strength of the Company, assuming ongoing operations and solvency for at least the next three years after valuation date. The Company is required to comply with these standards and results are reported to the Australian Prudential Regulation Authority (APRA).

(c) Market risk

Market risk relates to changes in interest rate, foreign currency and market price risks. The Company's investment policy governs the extent to which the portfolio may be affected by these risks.

(i) Interest rate risk

Interest rate risk arises from interest rate changes that could impact the future value of cash flows or principal of a financial instrument. At reporting date, if interest rates changed by 100 basis points and all other variables were held constant for variable and fixed interest rate investments, the Company's surplus would change by \$1.33 million (2021: \$1.20 million).

The following table details the Company's exposure to interest rate risks at the reporting date:

| 2022 | Weighted average effective rate | Variable interest rate | Fixed interest maturity dates Less than 1 year | Non-interest bearing | Total |
|---------------------------------|------------------------------------------|------------------------------|---------------------------------------------------------------|-------------------------|----------------|
| | % | \$'000 | \$'000 | \$'000 | \$'000 |
| Financial assets | | | | | |
| Cash assets | 2.20 | 58,986 | - | - | 58,986 |
| Trade and other receivables | - | - | - | 18,969 | 18,969 |
| Term deposits | 0.98 | - | 243,396 | - | 243,396 |
| Interest bearing securities | 2.11 | 19,845 | - | - | 19,845 |
| Units in fixed income trusts | 2.39 | 67,981 | - | - | 67,981 |
| Units in unlisted equity trusts | - | - | - | 144,453 | 144,453 |
| Alternatives | - | - | - | 68,692 | 68,692 |
| | | 146,812 | 243,396 | 232,114 | 622,322 |
| Financial liabilities | | | | | |
| Trade payables | - | - | - | 6,057 | 6,057 |
| Premiums in advance/uneared | - | - | - | 51,871 | 51,871 |
| Risk equalisation payable | - | - | - | 6,570 | 6,570 |
| | | - | - | 64,498 | 64,498 |

Note 17 – Finance instruments (cont'd)

| 2021 | Weighted average effective rate | Variable interest rate | Fixed interest maturity dates Less than 1 year | Non-interest bearing | Total |
|---------------------------------|---------------------------------|------------------------|---------------------------------------------------|----------------------|----------------|
| | % | \$'000 | \$'000 | \$'000 | \$'000 |
| Financial assets | | | | | |
| Cash assets | 0.90 | 24,694 | - | - | 24,694 |
| Trade and other receivables | - | - | - | 16,563 | 16,563 |
| Term deposits | 0.42 | - | 238,312 | - | 238,312 |
| Interest bearing securities | 2.23 | 20,006 | - | - | 20,006 |
| Units in fixed income trusts | 1.97 | 84,735 | - | - | 84,735 |
| Units in unlisted equity trusts | - | - | - | 140,521 | 140,521 |
| Alternatives | - | - | - | 42,141 | 42,141 |
| | | 129,435 | 238,312 | 199,225 | 566,972 |
| Financial liabilities | | | | | |
| Trade payables | - | - | - | 6,072 | 6,072 |
| Premiums in advance/unearned | - | - | - | 53,246 | 53,246 |
| Risk equalisation payable | - | - | - | 7,129 | 7,129 |
| | | - | - | 66,447 | 66,447 |

(ii) Foreign currency risk

Foreign currency risk arises from a change to the fair value of a financial instrument due to changes in foreign exchange rates.

The Company manages foreign currency exposure through investments in hedged and unhedged overseas managed funds in accordance with the Company's investment policy.

At reporting date, the Company's exposure to foreign currency risk was \$38.8 million in unhedged overseas managed funds (2021: \$13.2 million).

The Company's sensitivity to an average increase or decrease of 10% in foreign currencies with all other variables held constant, the surplus would change by \$3.9 million (2021: \$1.3 million).

(iii) Market price risk

Market price risk relates to changes in unit price values of unlisted investments. These risks include interest rate risk, equity price risk, and currency risk. The Company has investments in various managed funds which expose it to price risk.

Price risk is mitigated by the Company's investment policy by constructing a diversified portfolio of instruments traded on various markets.

As at reporting date, if unit prices change by 10% the Company's surplus would change by \$21.2 million (2021: \$22.5 million).

There are no changes from the prior year to the methods and assumptions used.

(d) Credit risk management

Credit risk relates to the potential default of a counterparty to a financial transaction, with a maximum exposure equal to the carrying amount of the transaction.

There are no significant concentrations of credit risk within the Company's investment portfolio. Financial instruments are allocated to several financial institutions and fund managers in accordance with the Company's investment policy to minimise the risk of default.

The Company continuously monitors the counterparty credit ratings and ensures it maintains adequate capital reserves (note 3).

Note 17 – Finance instruments (cont'd)

The following table provides information regarding the credit risk exposure of the Company as at report date by published Standard & Poor's credit ratings of the counterparties.

| 2022 Rating | AAA | AA | A | BBB | Below BBB or Not Rated | Total |
|----------------------------------------------|---------------|----------------|----------------|---------------|---------------------------|----------------|
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Financial assets | | | | | | |
| Cash assets | - | 58,986 | - | - | - | 58,986 |
| Trade and other receivables | 11,894 | - | - | - | 7,075 | 18,969 |
| Term deposits | - | 125,896 | 117,500 | - | - | 243,396 |
| Interest bearing securities | - | 3,622 | 2,907 | 13,316 | - | 19,845 |
| Units in fixed income trusts | - | 14,993 | - | - | 52,988 | 67,981 |
| Units in unlisted equity trusts [^] | - | - | - | - | 144,453 | 144,453 |
| Alternatives | - | - | - | - | 68,692 | 68,692 |
| | 11,894 | 203,497 | 120,407 | 13,316 | 273,208 | 622,322 |

| 2021 Rating | AAA | AA | A | BBB | Below BBB or Not Rated | Total |
|----------------------------------------------|---------------|----------------|---------------|---------------|---------------------------|----------------|
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Financial assets | | | | | | |
| Cash assets | - | 24,694 | - | - | - | 24,694 |
| Trade and other receivables | 11,876 | - | - | - | 4,687 | 16,563 |
| Term deposits | - | 165,312 | 63,000 | 10,000 | - | 238,312 |
| Interest bearing securities | - | - | - | 20,006 | - | 20,006 |
| Units in fixed income trusts | 28,064 | 11,648 | 15,065 | 28,207 | 1,751 | 84,735 |
| Units in unlisted equity trusts [^] | - | - | - | - | 140,521 | 140,521 |
| Alternatives | - | - | - | - | 42,141 | 42,141 |
| | 39,940 | 201,654 | 78,065 | 58,213 | 189,100 | 566,972 |

[^] Fund managers are required to hold a minimum Morningstar rating of "Neutral" or Mercer rating of "B"

(e) Liquidity risk management

Liquidity risk is the risk that payment obligations may not be met when they fall due; or insurance liability falling due for payment earlier than expected; or the inability to generate cash flows as anticipated.

The Company manages liquidity risk by maintaining adequate reserves of liquid financial assets and by continuously monitoring forecast and actual cash flows and matching the maturity profiles of financial assets and liabilities.

The following table details the company's liquidity based on maturity date, including financial assets held for trading (Note 17 (a)).

Note 17 – Finance instruments (cont'd)

| 2022 | Less than 1 month \$'000 | 1-3 months \$'000 | 3 months to 1 year \$'000 | 1-5 years \$'000 | 5+ years \$'000 | Total |
|---------------------------------|--------------------------------|-------------------------|------------------------------------|---------------------|--------------------|----------------|
| Financial assets | | | | | | |
| Cash assets | 58,986 | - | - | - | - | 58,986 |
| Trade and other receivables | 18,361 | 89 | 519 | - | - | 18,969 |
| Term deposits | 23,000 | 45,500 | 174,896 | - | - | 243,396 |
| Interest bearing securities | - | 19,845 | - | - | - | 19,845 |
| Units in fixed income trusts | 67,981 | - | - | - | - | 67,981 |
| Units in unlisted equity trusts | 144,453 | - | - | - | - | 144,453 |
| Alternatives | - | 68,692 | - | - | - | 68,692 |
| | 312,781 | 134,126 | 175,415 | - | - | 622,322 |
| Financial liabilities | | | | | | |
| Trade payables | 6,057 | - | - | - | - | 6,057 |
| Risk equalisation payable | - | 6,570 | - | - | - | 6,570 |
| | 6,057 | 6,570 | - | - | - | 12,627 |
| | | | | | | |
| 2021 | Less than 1 month \$'000 | 1-3 months \$'000 | 3 months to 1 year \$'000 | 1-5 years \$'000 | 5+ years \$'000 | Total |
| Financial assets | | | | | | |
| Cash assets | 24,694 | - | - | - | - | 24,694 |
| Trade and other receivables | 16,099 | 213 | 251 | - | - | 16,563 |
| Term deposits | 17,600 | 54,517 | 166,195 | - | - | 238,312 |
| Interest bearing securities | - | 20,006 | - | - | - | 20,006 |
| Units in fixed income trusts | 84,735 | - | - | - | - | 84,735 |
| Units in unlisted equity trusts | 140,521 | - | - | - | - | 140,521 |
| Alternatives | - | 42,141 | - | - | - | 42,141 |
| | 283,649 | 116,877 | 166,446 | - | - | 566,972 |
| Financial liabilities | | | | | | |
| Trade payables | 6,072 | - | - | - | - | 6,072 |
| Risk equalisation payable | - | 7,129 | - | - | - | 7,129 |
| | 6,072 | 7,129 | - | - | - | 13,201 |

(f) Fair value of financial instruments

The Directors consider the carrying amount of financial assets recorded in the financial statements approximates their fair values. The fair values of financial assets are determined as follows:

- the fair value of financial assets traded on active liquid markets are determined with reference to quoted market prices; and
- the fair value of other financial assets is determined in accordance with generally accepted pricing models based on discounted cash flow analysis.

Note 17 – Finance instruments (cont'd)

Transaction costs are not included in the determination of net fair value. The following table provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 based on the degree to which the fair value is observable.

- Level 1 fair value measurements from quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2 fair value measurements from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3 fair value measurements from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

| 2022 | Level 1 \$'000 | Level 2 \$'000 | Level 3 \$'000 | Total \$'000 |
|--------------------------------------------------------------|-------------------|-------------------|-------------------|-----------------|
| Financial assets at fair value through profit or loss | | | | |
| Term deposits | 243,396 | - | - | 243,396 |
| Interest bearing securities | - | 19,845 | - | 19,845 |
| Units in fixed income trusts (i) | - | 67,981 | - | 67,981 |
| Units in unlisted equity trusts (i) | - | 144,453 | - | 144,453 |
| Alternatives (i) | - | 68,692 | - | 68,692 |
| Total | 243,396 | 300,971 | - | 544,367 |

| 2021 | Level 1 \$'000 | Level 2 \$'000 | Level 3 \$'000 | Total \$'000 |
|--------------------------------------------------------------|-------------------|-------------------|-------------------|-----------------|
| Financial assets at fair value through profit or loss | | | | |
| Term deposits | 238,312 | - | - | 238,312 |
| Interest bearing securities | - | 20,006 | - | 20,006 |
| Units in fixed income trusts (i) | - | 84,735 | - | 84,735 |
| Units in unlisted equity trusts (i) | - | 140,521 | - | 140,521 |
| Alternatives (i) | - | 42,141 | - | 42,141 |
| Total | 238,312 | 287,403 | - | 525,715 |

(i) Valuation determined by the unit redemption prices of unlisted managed funds.

Note 18 – Auditors remuneration

| | 2022 \$ | 2021 \$ |
|--------------------------------------------------------------------------|----------------|----------------|
| Remuneration for audit of the financial reports and regulatory reporting | 134,000 | 131,360 |
| Remuneration for work related to Project Delta | 526,287 | 380,000 |
| Remuneration for work in relation to Telephony Project | - | 178,530 |
| | 660,287 | 689,890 |

The auditor is Deloitte Touche Tohmatsu, who was also the auditor in the prior year. The additional remuneration was subjected to review by both the Group and Deloitte before being incurred, to ensure that it did not affect the independence of the auditor's opinion on the financial statements.

Note 19 – Commitments for expenditure

| 2022 | Within one year | Later than one year but not later than five years | Later than years | Total |
|------------------------------|-----------------|---------------------------------------------------------|---------------------|--------|
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Expenditure core IT platform | 4,908 | - | - | 4,908 |
| Total | 4,908 | - | - | 4,908 |

| 2021 | Within one year | Later than one year but not later than five years | Later than five years | Total |
|------------------------------|-----------------|---------------------------------------------------------|--------------------------|--------|
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Expenditure core IT platform | 5,002 | - | - | 5,002 |
| Total | 5,002 | - | - | 5,002 |

These commitments relate to the expenditure for the new IT platform, which is expected to be implemented within one year.

Note 20 – Related party transactions

Details of transactions between the Group and other parties are disclosed below, which indicates payment made for the financial year.

| | 2022 \$'000 | 2021 \$'000 |
|-----------------------------------------|----------------|----------------|
| Australian Health Services Alliance (i) | 1,000 | 689 |
| Defence Health Foundation (ii) | 33 | 79 |
| Private Healthcare Australia (iii) | 158 | 145 |
| | 1,191 | 913 |

(i) Australian Health Service Alliance Limited is a company limited by guarantee which negotiates the terms by which hospital services and hospital related medical and paramedical services are provided to its members. Major General G P Fogarty AO (Ret'd), Chief Executive Officer of Defence Health is a Director of Australian Health Service Alliance Limited.

(ii) Defence Health Foundation was a trust whose principal activity is to fund medical research for the benefit of the Defence Community. Colonel Anthony Hambleton AM GAICD is a Director of Defence Health and became Chair of the Defence Health Foundation in November 2019. Major General G P Fogarty AO (Ret'd) Chief Executive Officer of Defence Health is a Director of Defence Health Foundation. Defence Health Foundation was wound up during the year and deregistered in July 2022.

(iii) Private Healthcare Australia Ltd provides private health insurance industry representation for members. Major General G P Fogarty AO (Ret'd), Chief Executive Officer of Defence Health is a Director of Private Healthcare Australia Ltd.

During the year the Company received health insurance contributions from and paid health insurance benefits to some Directors of the Company and their relatives on normal commercial terms and conditions.

Note 21 – Remuneration of key management personnel

| | 2022 \$'000 | 2021 \$'000 |
|------------------------------|----------------|----------------|
| Short-term employee benefits | 4,021 | 3,552 |
| Post-employment benefits | 348 | 276 |
| Termination benefits | - | 163 |
| | 4,369 | 3,991 |

Remuneration is reviewed and determined with due regard to current market rates and is benchmarked against comparable industry remunerations.

The specified Directors for 2022:

Mr A I Beckett

Mr R Burns

COL A Hambleton AM

Ms S Stothart

Ms A M Williams

Ms C Ireland

Ms R Davies

Ms S Park

COL M Mason (Associate Director – appointed October 2021)

Mr M Walsh (appointed November 2021)

The specified executives for 2022:

Major General G P Fogarty AO (Ret'd) – Chief Executive Officer

Ms J M Kadlecik – Chief Operating Officer

Mr M Walsh – Chief Financial Officer

Ms T Haines – Chief Risk Officer

Mr A N Guerin – Chief Legal Officer

Ms C Liew – Chief Marketing Officer (on leave from September 2021)

Mr G Cregan – Acting Chief Marketing Officer (from September 2021)

Ms K A Dickson – Chief People Officer

Mr B Dunne – Transformation Director

Ms C Smyth – Chief Strategy Officer

Note 22 – Contingent liabilities and contingent assets

There are no material contingent liabilities and contingent assets at reporting date.

Note 23 – Subsequent events

There has not been any matter or circumstance occurring subsequent to the end of financial year that has significantly affected, or may significantly affect, the operations of the Group.

Directors' Declaration

The Directors of Defence Health Limited declare that:

- (a) in the Directors' opinion, there are reasonable grounds to believe the Group is able to pay its debts as and when they become due and payable;
- (b) the attached financial statements are in compliance with International Financial Reporting Standards, as stated in Note 1 to the financial statements; and
- (c) in the Directors' opinion, the attached financial statements and notes are in accordance with the *Corporations Act 2001*, including compliance with accounting standards and giving a true and fair view of the financial position and performance of the consolidated entity.

Signed in accordance with a resolution of the Director's made pursuant to S.295(5) of the *Corporations Act 2001*.

On behalf of the Board of Directors.



.....

Mr Robin Buick Orr Burns
Director

19 September 2022



.....

Mr Alan Ian Beckett
Director

19 September 2022

Independent Auditor's Report to the Members of Defence Health Limited

Opinion

We have audited the financial report of Defence Health Limited (the "Entity") which comprises the consolidated statement of financial position as at 30 June 2022, Consolidated income statement and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In our opinion, the accompanying financial report of the entity is in accordance with the *Corporations Act 2001*, including:

- (i) giving a true and fair view of the entity's financial position as at 30 June 2022 and of its financial performance for the year then ended; and
- (ii) complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the entity in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independent Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Entity, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

The directors are responsible for the other information. The other information comprises the information included in the Entity's annual report for the year ended 30 June 2022, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed,

we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Report

The directors of the Entity are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the Entity to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

Deloitte.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



DELOITTE TOUCHE TOHMATSU



Neil Brown
Partner
Chartered Accountants

Melbourne, 19 September 2022